American Foundation, Reliable Service, & Customer Commitment

ARC PROVIDES GOVERNMENT SERVICES INCLUDING GLOBAL LOGISTICS & SHIPPING SERVICES:

ARC & ITS U.S. AFFILIATES OWN & MANAGE THE LARGEST U.S.-FLAG ROLL-ON ROLL-OFF (RO-RO) FLEET.

Why U.S.-flag?

Who We Are

American Roll-On Roll-Off Carrier (ARC) is the leading and largest U.S.-flag Ro-Ro carrier operating liner services in the international trades. ARC provides port-to-port & end-to-end transport of heavy vehicles, helicopters, Household Goods (HHGs), Privately-Owned Vehicles (POVs), & other equipment for the U.S. government & its various agencies. We also carry agricultural & construction equipment for developing nations, Federal Transit Administration (FTA) public transportation cargoes, U.S. Export-Import (EXIM) Bank preference cargoes, & other commercial

ARC is a proud participant in the U.S. government's Voluntary Intermodal Sealift Program (VISA), and is committed to meeting the needs of the Department of Defense (DoD) in peacetime or in time of national emergency. ARC is also a leading participant in the Maritime Security Program (MSP), which is a U.S. government program that maintains an active fleet of U.S.-flag, privately-owned ships that are available upon request by the Secretary of Defense to provide sealift capacity and support to the military & other federal agencies in times of need (war, national emergencies/disasters, humanitarian crises).

breakbulk & Ro-Ro business that require shipment on U.S.-flagged vessels.

What We Do

Overview of ARC:

- U.S.-flag shipping, intermodal, and multimodal services
- Largest Ro-Ro carrier in the U.S.-flag fleet —
- ARC carries government-impelled cargoes that by law are required to be shipped on U.S.-flagged vessels
- Government-impelled trade is trade that results from federal contracts, federal loans, or federal grants
- Trans-Atlantic liner service between the U.S. East/Gulf Coast base ports & North Europe/UK base ports with ~14 day frequency of sailings

Who Ships with ARC?

- . U.S. government, including Department of Defense & government agencies who are buying/shipping goods internationally
- Commercial companies that are financing the purchase/sale of their goods with the Export-Import (EXIM) Bank of the United States
- · Direct government contractors moving goods that are exported or imported for their customer the U.S. government
- Commercial companies whose customer is the U.S. government

ARC COMMITMENT EXTENSIVE CAPABILITIES: 9 MOST ARC VESSELS ABLE TO CARRY V-22s & CH-47s 9 U.S.-FLAG IN SEA CONFIGURATION Ro-Ro VESSELS

IN THE ARC FLEET

6.5m MAIN DECK MAX. HEIGHT UP TO 21 FEET

(6.5 METERS)

UP TO 320 TONS MAX. WEIGHT

Cargo Cutaway - Detail:

STERN RAMP

• U.S.-flag commercial sealift is significantly more cost effective to the U.S. government than the acquisition, operation & maintenance of **U.S.** government-owned and operated assets

MSP/VISA fleet is an indispensable element of the Defense Industrial Base and allows for the immediate expansion of strategic sealift capacity

• The mariners employed by MSP operators are available to crew government reserve ships in time of need

The supply chain crisis has made clear the critical need for greater American self-reliance in shipping, namely the expansion of the U.S.-flag fleet in

Cargo Preference Laws

 Cargo preference laws require that shippers use U.S.-flagged vessels for ocean transport of all (or a significant portion of) government-impelled cargo

• The purpose of these laws is to maintain a viable U.S. Merchant Marine and also to ensure there is commercial sealift capability sufficient to meet the Nation's wartime and foreign policy objectives by supporting the **U.S.-flag commercial maritime industry**

Shippers that violate these laws are subject to fines, debarment, and cancellation of government contracts

• The U.S. Merchant Marine is necessary for national defense, and for development of domestic and foreign commerce

 The Military Cargo Preference Act of 1904 requires that 100% of cargoes bought for or owned by the Army, Navy, Air Force, or Marine Corps be carried on U.S.-flagged vessels

The Cargo Preference Act of 1954 requires that 50% of Civilian Agencies cargo and Agricultural Cargo be carried on U.S.-flagged vessels

> PRIVATELY-OWNED VEHICLES (POVs) DEPARTMENT OF DEFENSE (DOD) HOUSEHOLD GOODS (HHGs) **COMMERCIAL CARGO** OTHER U.S.-FLAG PREFERENCE CARGO

American **Roll-On Roll-Of Carrier**



ARC TRANSATLANTIC SERVICE (P1)

BASE PORTS

FORTNIGHTLY SERVICE



ARC TRANSSHIPMENT PORTS VIA EUROPEAN BASE PORTS (P2)*

Charter: The formal contract for space on, or sole use of,

a U.S.-flag vessel for the shipment of cargo from

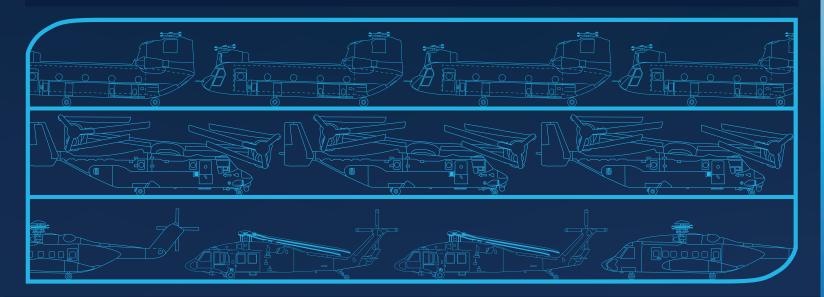
origin port to destination port.



Vessel Name	IMO Number:	Length Overall	Main Deck Max. Height	Aft Ramp Max. Load	Aft Ramp Drive Width	Military Useful SqFt	Car Capacity Stow Area:
*Endurance	9121273	868 ft 264 m	20.50 ft 6.25 m	320 MT	39.40 ft 12.00 m	262,252	4923 RT43
*ARC Resolve	9316141	653 ft 199 m	21.32 ft 6.50 m	240 MT	22.97 ft 7.00 m	165,121	6736 RT43
*Patriot	9316139	653 ft 199 m	21.32 ft 6.50 m	240 MT	22.97 ft 7.00 m	165,121	6736 RT43
*ARC Independence	9332925	747 ft 227 m	21.32 ft 6.50 m	240 MT	31.17 ft 9.50 m	198,370	7620 RT43
*ARC Integrity	9332949	747 ft 227 m	21.32 ft 6.50 m	240 MT	31.17 ft 9.50 m	198,370	7620 RT43
*ARC Commitment	9505039	747 ft 227 m	21.32 ft 6.50 m	320 MT	31.17 ft 9.50 m	198,370	7934 RT43
*ARC Honor	9505089	755 ft 229 m	21.32 ft 6.50 m	320 MT	39.40 ft 12.00 m	194,665	7970 RT43
ARC Defender	9375264	656 ft 200 m	17.06 ft 5.20 m	303 MT	22.97 ft 7.00 m	160,271	6354 RT43
Liberty	9310109	656 ft 200 m	17.06 ft 5.20 m	237 MT	22.97 ft 7.00 m	160,271	6354 RT43

*Denotes high main deck height capability to carry CH-47s and V-22s in sea configuration

Combined total of 1.7 million square feet of militarily useful space



For more information, visit ARCshipping.com or call 904-605-3420



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U.S.-flag transportation & logistics services from America's leading Ro-Ro carrier

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